



**COLUMBIA COLLEGE CHICAGO**

Financial Statements

August 31, 2014 and 2013

(With Independent Auditors' Report Thereon)

# COLUMBIA COLLEGE CHICAGO

## Table of Contents

	<b>Page</b>
Independent Auditors' Report	1
Balance Sheets	2
Statements of Activities	3
Statements of Cash Flows	4
Notes to Financial Statements	5



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## Independent Auditors' Report

The Board of Trustees  
Columbia College Chicago:

We have audited the accompanying financial statements of Columbia College Chicago, which comprise the balance sheets as of August 31, 2014 and 2013, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Columbia College Chicago as of August 31, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.

**KPMG LLP**

Chicago, Illinois  
December 9, 2014

**COLUMBIA COLLEGE CHICAGO**

Balance Sheets

August 31, 2014 and 2013

<b>Assets</b>	<b>2014</b>	<b>2013</b>
Cash and cash equivalents	\$ 20,761,476	45,910,402
Student accounts receivable, less allowance for doubtful accounts of approximately \$20,627,000 in 2014 and \$22,440,000 in 2013	2,288,463	3,816,076
Other accounts and interest receivable, net	2,162,213	307,923
Deposits and prepaid expenses	3,853,230	4,656,945
Grants and contributions receivable, net	2,616,266	8,012,372
Investments	177,952,721	142,245,148
Bond funds held in trust	6,928,923	6,936,563
Unamortized bond issue costs	2,155,780	2,459,140
Land, buildings, and equipment, net	216,121,327	220,315,587
Total assets	\$ 434,840,399	434,660,156
<b>Liabilities and Net Assets</b>		
Liabilities:		
Accounts payable	\$ 5,139,104	8,354,917
Accrued expenses	14,112,971	12,841,142
Refundable deposits and deferred revenue	24,663,207	24,034,596
Accrued interest payable	861,310	968,050
Accrued pension cost	3,009,245	16,073,707
Asset retirement obligation	2,720,445	2,632,360
Long-term debt	92,392,254	95,725,100
Total liabilities	142,898,536	160,629,872
Net assets:		
Unrestricted	\$ 277,034,430	259,224,020
Temporarily restricted	10,426,734	10,548,103
Permanently restricted	4,480,699	4,258,161
Total net assets	291,941,863	274,030,284
Total liabilities and net assets	\$ 434,840,399	434,660,156

See accompanying notes to financial statements.

**COLUMBIA COLLEGE CHICAGO**

Statements of Activities

Years ended August 31, 2014 and 2013

	2014			2013				
	Unrestricted	Temporarily restricted	Permanently restricted	Total	Unrestricted	Temporarily restricted	Permanently restricted	Total
Operating activities:								
Revenue:								
Tuition and fees, net of \$33,445,000 and \$24,298,000 in tuition allowances	\$ 182,647,371	—	—	182,647,371	186,971,495	—	—	186,971,495
Student housing, net of \$527,000 and \$430,000 in room allowances	27,786,522	—	—	27,786,522	25,231,085	—	—	25,231,085
Sales and services	3,234,788	—	—	3,234,788	3,748,841	—	—	3,748,841
Private gifts and grants	378,099	3,017,136	—	3,395,235	585,662	2,283,938	—	2,869,600
Government grants and contracts	4,067,856	114,579	—	4,182,435	9,134,891	—	—	9,134,891
Investment return for operations	4,167,681	—	—	4,167,681	227,530	—	—	227,530
Other	363,572	—	—	363,572	306,878	—	—	306,878
Net assets released from restrictions	3,954,941	(3,954,941)	—	—	2,804,453	(2,804,453)	—	—
Total operating revenue	<u>226,600,830</u>	<u>(823,226)</u>	<u>—</u>	<u>225,777,604</u>	<u>229,010,835</u>	<u>(520,515)</u>	<u>—</u>	<u>228,490,320</u>
Expenses:								
Salaries and wages	101,145,891	—	—	101,145,891	102,396,456	—	—	102,396,456
Employee benefits	31,337,164	—	—	31,337,164	32,347,649	—	—	32,347,649
Supplies and services	30,360,560	—	—	30,360,560	32,029,579	—	—	32,029,579
Operation and maintenance of plant	38,880,179	—	—	38,880,179	37,610,348	—	—	37,610,348
Interest	3,782,633	—	—	3,782,633	4,165,133	—	—	4,165,133
Depreciation and amortization	14,586,205	—	—	14,586,205	13,497,338	—	—	13,497,338
Total operating expenses	<u>220,092,632</u>	<u>—</u>	<u>—</u>	<u>220,092,632</u>	<u>222,046,503</u>	<u>—</u>	<u>—</u>	<u>222,046,503</u>
Operating revenue in excess of operating expenses	6,508,198	(823,226)	—	5,684,972	6,964,332	(520,515)	—	6,443,817
Nonoperating activities:								
Investment return, less amounts for operations	13,201,393	920,064	—	14,121,457	14,119,384	517,408	—	14,636,792
Capital gifts for facilities and collections	348,773	—	—	348,773	757,169	36,708	—	793,877
Gifts to permanently restricted funds	—	—	109,498	109,498	—	—	56,062	56,062
Nonoperating other income	953,868	—	—	953,868	980,217	—	—	980,217
Gain on disposal of equipment	5,118	—	—	5,118	3,750	—	—	3,750
Loss on extinguishment of debt	(95,035)	—	—	(95,035)	—	—	—	—
Recognition of change in pension funded status	(829,989)	—	—	(829,989)	9,702,215	—	—	9,702,215
Net periodic pension cost: plan settlements	(2,387,083)	—	—	(2,387,083)	—	—	—	—
Change in fund designation	105,167	(218,207)	113,040	—	55,732	(55,908)	176	—
Change in net assets	<u>17,810,410</u>	<u>(121,369)</u>	<u>222,538</u>	<u>17,911,579</u>	<u>32,582,799</u>	<u>(22,307)</u>	<u>56,238</u>	<u>32,616,730</u>
Net assets at beginning of year	<u>259,224,020</u>	<u>10,548,103</u>	<u>4,258,161</u>	<u>274,030,284</u>	<u>226,641,221</u>	<u>10,570,410</u>	<u>4,201,923</u>	<u>241,413,554</u>
Net assets at end of year	\$ <u>277,034,430</u>	<u>10,426,734</u>	<u>4,480,699</u>	<u>291,941,863</u>	<u>259,224,020</u>	<u>10,548,103</u>	<u>4,258,161</u>	<u>274,030,284</u>

See accompanying notes to financial statements.

**COLUMBIA COLLEGE CHICAGO**

Statements of Cash Flows

Years ended August 31, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Cash flows from operating activities:		
Change in net assets	\$ 17,911,579	32,616,730
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Recognition of change in pension funded status	(13,064,462)	(6,893,187)
Depreciation and amortization of bond issue costs	14,533,161	13,497,338
Donation of fixed assets and collections, net of costs	(348,773)	(757,169)
Capital gifts for facilities and collections	—	(36,708)
Net gain on investments	(16,627,776)	(15,126,223)
Gain on disposal of fixed assets	—	(3,750)
Gifts to endowment	(109,498)	(56,062)
Changes in assets and liabilities:		
Student accounts receivable	1,527,613	42,634
Other accounts and interest receivable	(1,854,290)	259,941
Deposits and prepaid expenses	803,715	(731,588)
Grants and contributions receivable	5,396,106	(3,411,662)
Accounts payable	(3,215,813)	125,397
Accrued expenses	1,271,829	1,666,584
Refundable deposits and deferred revenue	628,611	5,401,135
Accrued interest payable	(106,740)	(37,288)
Change in asset retirement obligation	88,085	125,351
Net cash provided by operating activities	<u>6,833,347</u>	<u>26,681,473</u>
Cash flows from investing activities:		
Proceeds from sale of investments	76,239,000	6,599,774
Purchase of investments	(95,318,798)	(21,384,900)
Purchase of land, buildings, and equipment (net of nominal disposals)	(9,999,740)	(12,721,650)
Net cash used in investing activities	<u>(29,079,538)</u>	<u>(27,506,776)</u>
Cash flows from financing activities:		
Proceeds from gifts to endowment	109,498	56,062
Proceeds from issuance of debt instruments	7,850,000	—
Payment of bond issue costs and underwriter premium	(42,097)	—
Proceeds from capital gifts for facilities and collections	—	36,708
Increase in bond funds held in trust	7,640	(268)
Payments on capital lease obligation	(117,776)	(190,196)
Principal payments on long-term debt	(10,710,000)	(2,875,000)
Net cash used in financing activities	<u>(2,902,735)</u>	<u>(2,972,694)</u>
Net (decrease) in cash and cash equivalents	(25,148,926)	(3,797,997)
Cash and cash equivalents at beginning of year	<u>45,910,402</u>	<u>49,708,399</u>
Cash and cash equivalents at end of year	<u>\$ 20,761,476</u>	<u>45,910,402</u>
Supplementary disclosure of cash flow information:		
Cash paid during the year for interest	\$ 3,642,356	3,929,394
Supplementary disclosures of noncash transactions:		
Donated fixed assets and collections	\$ 348,773	757,169

See accompanying notes to financial statements.

## COLUMBIA COLLEGE CHICAGO

### Notes to Financial Statements

August 31, 2014 and 2013

#### (1) Organization

Columbia College Chicago (the College) is a private, not-for-profit, fully accredited college offering comprehensive academic programs in the performing, visual, communications, and writing arts within a liberal arts framework. The College is an urban institution located in Chicago's South Loop that enrolls students from the Chicago area, across the United States and internationally.

#### (2) Summary of Significant Accounting Policies

The financial statements of the College have been prepared on the accrual basis. Significant accounting policies followed by the College are described below.

##### (a) *Basis of Presentation*

To ensure the observance of limitations and restrictions placed on the use of resources available, the College maintains its accounts in accordance with the principles and practices of fund accounting. Fund accounting is the procedure by which resources for various purposes are classified for accounting purposes into funds that are maintained in accordance with activities or objectives of the College.

For external reporting purposes, however, the College's financial statements have been prepared to focus on the organization as a whole and to present balances and transactions classified in accordance with the existence or absence of donor-imposed restrictions. Net assets and related activity are classified as unrestricted, temporarily restricted, and permanently restricted as follows:

- Unrestricted – net assets that are not subject to donor-imposed restrictions.
- Temporarily restricted – net assets that are subject to donor-imposed restrictions that will be met by either actions of the College or the passage of time.
- Permanently restricted – net assets that are subject to donor-imposed restrictions to be maintained permanently by the College. Generally, the donors of these assets permit the College to use all or part of the income earned on related investments for general or specific purposes.

##### (b) *Revenue*

Revenue is reported as an increase in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or law. Expiration of temporary restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as releases to the unrestricted net asset classification when the restriction has been met.

## COLUMBIA COLLEGE CHICAGO

### Notes to Financial Statements

August 31, 2014 and 2013

Private gifts, including unconditional promises to give (i.e., pledges), are recognized in the period received. Conditional pledges are not recognized until the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at estimated fair value. Contributions to be received after one year are discounted at an appropriate rate commensurate with the risks involved. Amortization of the discount is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions. An allowance for doubtful pledges receivable is provided based upon the administration's judgment considering such factors as the creditworthiness of the donor, prior collection history, type of contribution, and nature of the fund-raising activity.

Contributions received with donor-imposed restrictions are reported as revenue of the temporarily restricted net asset class and released to the unrestricted net asset class when the restriction has been met. Contributions of land, buildings, and equipment without donor-imposed restrictions concerning the use of such long-lived assets are reported as revenue of the unrestricted net asset class. Contributions of cash or other assets to be used to acquire land, buildings, and equipment with donor-imposed use restrictions are reported as revenue of the temporarily restricted net asset class; the restrictions are considered to be released at the time such long-lived assets are placed into service.

Revenue from tuition and fees is reported in the year in which the educational programs are conducted. Deferred revenue includes student tuition, housing, and fees billed and collected for the upcoming fall term.

Revenue from government grant and contract agreements is recognized as it is earned through expenditure in accordance with the agreement.

**(c) *Long-Term Pooled Investment Payout***

The College has adopted a spending policy in support of current operational budget requirements. This policy allows for the spending of a percentage (5% for fiscal years 2014 and 2013) of the average fair value of the long-term pooled (LTP) investments over the past three years. Pooled investments consist of assets of the College's endowment, certain temporarily restricted funds, and funds designated by the Board of Trustees to be invested as endowment. If investment yields (i.e., interest and dividends) are in excess of the established spending rate, such excess is returned to the LTP investments and reinvested. If investment yields are not sufficient to support the spending policy, the yield shortfall is provided from accumulated realized gains. See note 11 for additional information regarding the College's investment strategy and objectives.

**(d) *Operations***

Operating results in the statements of activities reflect all transactions increasing or decreasing unrestricted net assets except those items of a capital nature, that is, associated with long-term investments, physical plant, or certain pension changes.



**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

**(e) Cash Equivalents**

Cash equivalents consist primarily of highly liquid debt instruments acquired with an original maturity of three months or less. Certain securities of a similar nature may be included in investments or bond funds held in trust because such instruments are held by the College for designated purposes.

**(f) Land, Buildings, and Equipment**

Land, buildings, and equipment are stated at cost or, in the case of gifts, fair value at date of donation, less accumulated depreciation. Leased equipment is depreciated using a straight-line method over the term of the lease. Buildings and equipment are depreciated using the straight-line method over their estimated useful lives. The estimated useful lives are as follows:

Buildings	50 years
Building improvements	15–25 years
Library books	10 years
Furnishings and equipment	3–10 years

Long-lived assets, such as buildings and equipment, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to its estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized for the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of are separately presented in the balance sheet and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated.

**(g) Collections**

In 1997, the College began capitalizing its collections retroactively. To the extent reliable records existed, the College capitalized items acquired prior to 1997 at their cost at the date of purchase or, if the items were contributed, at their fair or appraised value at the accession date (the date the item was accepted by the College). Other items, particularly those acquired prior to 1997, when detailed curatorial records began to be maintained, have been capitalized at their appraised or estimated current fair value. In some cases, collection items held solely for their potential educational value or historical significance were determined to have no alternative use and were not assigned values for the purpose of capitalization.

**(h) Income Taxes**

The College has received a determination letter from the Internal Revenue Service (IRS) indicating that it is a tax-exempt organization as provided in Section 501(c)(3) of the Internal Revenue Code of 1986 and, except for taxes pertaining to unrelated business income, is exempt from federal and state income taxes. No provision has been made for income taxes in the accompanying financial statements, as the College has had no significant unrelated business income. In accordance with U.S. generally accepted accounting principles (GAAP), the College recognizes the tax benefit from

## COLUMBIA COLLEGE CHICAGO

### Notes to Financial Statements

August 31, 2014 and 2013

an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. Based upon this practice the College, as of August 31, 2014 and 2013, has not recorded a liability for unrecognized tax benefits.

(i) ***Conditional Asset Retirement Obligation***

The College has recorded a liability to recognize the estimated cost of conditional asset retirement obligations related to potential asbestos abatement. The costs of abatement were estimated using a variety of assumptions and estimates, including a cost-per-square-foot estimate, inflation estimates, and an estimated discount rate. As a result of this analysis, at August 31, 2014 and 2013, the College has recorded site improvements of \$628,631 and \$682,946; associated accumulated depreciation of \$255,488 and \$259,567; and an asset retirement obligation of \$2,720,445 and \$2,632,360, respectively.

(j) ***Fair Value of Financial Instruments***

With the exception of the College's notes and bonds payable, the College's financial assets and liabilities are reported at fair value, or the carrying value approximates fair value due to the short maturity of the instrument. For fiscal year 2014, the College estimates the carrying value of its long-term debt exceeds the fair market value by \$2,642,371. For fiscal year 2013, the College estimates the carrying value of its long-term debt exceeds the fair market value by \$3,021,138. These estimates are based upon the borrowing rates available to the College at August 31. The College's debt is considered to be a Level 2 fair value measurement.

The College follows the provisions of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 820, *Fair Value Measurements and Disclosures*, the official pronouncement for fair value measurements for financial instruments. The pronouncement defines fair value as the price that could be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market of the asset or liability in an orderly transaction between market participants on the measurement date.

The pronouncement also establishes a fair value hierarchy that requires an entity to maximize the use of observable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.

Level 2: Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires

## COLUMBIA COLLEGE CHICAGO

### Notes to Financial Statements

August 31, 2014 and 2013

significant management judgment or estimation. This category generally includes certain private debt and equity instruments and alternative investments.

In many cases, a valuation technique used to measure fair value includes inputs from multiple levels of the fair value hierarchy. The lowest level of significant input determines the placement of the entire fair value measurement in the hierarchy. The classification of the instrument as a Level 2 or 3 is based on the College's ability to redeem its interest at or near the date of the balance sheet. If the investment can be redeemed in the near term, the instrument is classified as Level 2.

As a practical expedient, the College estimates the fair value of an investment in certain entities that calculate net asset value per share (or its equivalent) using the net asset value per share of the investment (or its equivalent, such as member units or an ownership interest in partner's capital to which a proportionate share of net assets is attributed) as of the College's fiscal year-end. Using this approach, the fair value of the instruments does not include certain attributes that may impact the final value of the investments, such as restrictions on redemption and transaction prices for principal-to-principal and brokered transactions.

#### **(k) Use of Estimates**

In order to prepare these financial statements, the administration of the College has made a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reporting of revenue, expenses, gains, and losses during the reporting period. Actual results could differ from these estimates.

#### **(3) Grants and Contributions Receivable**

At August 31, 2014 and 2013, grants and contributions receivable were \$2,616,266 and \$8,012,372, respectively, net of discounts of \$23,663 and allowances of \$126,832 for fiscal year 2014 and discounts of \$47,916 and allowances of \$186,932 for fiscal year 2013. Of the amount outstanding at August 31, 2014, \$2,511,547 is expected to be collected within one year, \$56,588 is expected to be collected within two to five years, and \$48,131 is expected to be collected after five years.

#### **(4) Investments**

Investments are stated at fair value. The fair value of investments is based upon quoted market prices when available. However, the investments also include certain instruments where quoted market prices may not be available. For these instruments, the College has applied a practical expedient and concluded that the net asset value reported by each underlying fund approximates the fair value of the investments. The valuations for these investments involve estimates, appraisals, assumptions, and other analytical methods performed by investment managers and then reviewed by the College and the College's investment consultant.

The College's interests in alternative investment funds such as hedged equities, real assets, and absolute return, are generally reported at the net asset value (NAV) reported by the fund managers, which is used as a practical expedient to estimate the fair value, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV. As of August 31, 2014 and 2013, the College had no plans to sell investments at amounts different from NAV.

## COLUMBIA COLLEGE CHICAGO

### Notes to Financial Statements

August 31, 2014 and 2013

The College's investments are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment vehicles, it is at least reasonably possible that changes in the value of investments will occur in the near term and that such changes could materially affect amounts reported in the balance sheets.

In June 2014, the College transferred \$60,000,000 from bank accounts classified as cash and cash equivalents into three short-term investment funds in an effort to improve return on investment. Due to the nature of these investments, they are reflected as fixed income investments and were valued at \$35,330,806 as of August 31, 2014. These investments have daily redemption and are utilized periodically to fund operating expenses of the College.

Investment income, gains and losses, and any investment-related expenses are recorded as an increase (decrease) in unrestricted net assets in the statements of activities unless their use is temporarily or permanently restricted by explicit donor stipulations or law. In the absence of donor stipulations or law to the contrary, losses on the investment of a donor-restricted endowment fund are applied to reduce temporarily restricted net assets to the extent that donor-imposed temporary restrictions on net appreciation of the fund have not been met before the loss occurs.

The investments, including cash and cash equivalents, and bond funds held in trust, at August 31, 2014 and 2013 are comprised of the following:

	2014			Total	Redemption or liquidity	Days' notice
	Level 1	Level 2	Level 3			
Cash and cash equivalents	\$ 20,761,476	—	—	20,761,476	Daily	1
Bond Funds Held in Trust	6,928,923	—	—	6,928,923	Daily	1
Investments:						
Domestic equities <sup>(a)</sup>	—	26,869,827	—	26,869,827	Monthly	10
International equities <sup>(b)</sup>	2,849,929	39,075,429	—	41,925,358	Monthly	30
Fixed income <sup>(c)</sup>	49,324,198	—	—	49,324,198	Daily	1
Hedge funds:						
Multistrategy: absolute return	—	—	6,937,225	6,937,225	Annual	45
Multistrategy: absolute return	—	—	16,411,024	16,411,024	Quarterly	60
Multistrategy: absolute return <sup>(d)</sup>	—	9,731,316	—	9,731,316	Quarterly	70
Multistrategy: absolute return	—	2,174,425	7,314,768	9,489,193	Annual	90
Hedged equities	—	5,946,792	—	5,946,792	Quarterly	30
Hedged equities <sup>(e)</sup>	—	5,852,000	—	5,852,000	Quarterly	45
Hedged equities	—	2,967,919	—	2,967,919	SemiAnnual	60
Multistrategy: real assets <sup>(f)</sup>	—	2,497,869	—	2,497,869	Quarterly	60
Total	\$ 79,864,526	95,115,577	30,663,017	205,643,120		

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

	2013				Redemption or liquidity	Days' notice
	Level 1	Level 2	Level 3	Total		
Cash and cash equivalents	\$ 45,910,402	—	—	45,910,402	Daily	1
Bond Funds Held in Trust	6,936,563	—	—	6,936,563	Daily	1
Investments:						
Domestic equities <sup>(a)</sup>	22,217	23,261,754	—	23,283,971	Monthly	10
International equities <sup>(b)</sup>	—	34,164,384	—	34,164,384	Monthly	30
Fixed income <sup>(c)</sup>	30,608,994	3,551,723	—	34,160,717	Daily	1
Hedge funds:						
Multistrategy: absolute return <sup>(d)</sup>	—	12,642,346	—	12,642,346	Quarterly	70
Multistrategy: absolute return	—	2,258,664	4,517,328	6,775,992	Quarterly (1)	90
Multistrategy: absolute return	—	—	13,216,823	13,216,823	Annual	90
Hedged equities <sup>(e)</sup>	—	7,311,743	—	7,311,743	Quarterly	45
Hedged equities	—	5,785,800	—	5,785,800	SemiAnnual	60
Multistrategy: real assets <sup>(f)</sup>	—	4,903,372	—	4,903,372	Quarterly	60
Total	\$ 83,478,176	93,879,786	17,734,151	195,092,113		

- (a) Includes investments in U.S. common stocks and funds that invest long in U.S. stocks and includes small to large capitalization stocks. Management of the fund has the ability to shift investments from value to growth strategies. The fair values of the investments in this category have been estimated using the NAV per share of the investments.
- (b) Includes investments in non-U.S. common stocks and funds that invest long in non-U.S. stocks and includes small to large capitalization stocks. Management of the funds has the ability to shift investments from value to growth strategies. The fair values of the investments in this category have been estimated using the NAV per share of the investments.
- (c) Includes investments in fixed income securities and funds that invest in fixed income securities. Fixed income securities are valued using quoted prices in active markets, when available. To the extent quoted prices are not available, fair value is determined based on broker-dealer quotes, interest rate volatilities, spreads, and other relationships observed in the markets among comparable securities and various yield measures. The fair values of the funds that invest in fixed income securities have been estimated using the NAV per share of the investments.
- (d) Includes multi-strategy absolute return investments designed to diversify risks and reduce volatility. The managers pursue investment opportunities that are event-driven, and focus on corporations that are the subject of proposed changes in the corporate structure or control such as mergers and acquisitions, spin-offs, recapitalizations, and voluntary and involuntary liquidations. The fund managers are allowed to invest in global markets and may include securities issued by the U.S. government and non-U.S. sovereign jurisdictions, corporate debt, equities, commodities, real-estate, foreign currency forward contracts, derivatives, swaps, and other structured products. The fair value of these investments has been estimated using the NAV of the College's ownership interest in these funds.
- (e) Includes investments in funds that invest both long and short in U.S. and non-U.S. markets. Management of the funds has the ability to invest across all sectors and market capitalizations. The

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

fair value of these investments has been estimated using the NAV of the College's ownership interest in these funds.

- (f) Includes investments in commodities, energy, precious metals, industrial metals, agriculture, and livestock. Management of the funds has the ability to invest in securities, futures contracts, debt instruments, real estate, and warrants in U.S. and non-U.S. markets. The fair values of the investments in this category have been estimated using the NAV of the College's ownership interest in these funds.

The tables below present a reconciliation and income statement classification of gains and losses for all assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the years ended August 31, 2014 and 2013. At the end of each reporting period transfers between Levels 2 and 3 occur based on changes in observable market data, or changes of restrictions that impact the liquidity of the investments.

The College's policy is to record transfers of investments between Level 2 and Level 3 at their fair values as of the end of each reporting period. In fiscal year 2014, multistrategy absolute return investments were transferred from Level 2 to Level 3, as the investments may not be redeemed in the near term.

	<u>Balance as of August 31, 2013</u>	<u>Purchases</u>	<u>Sales</u>	<u>Net realized and unrealized gains</u>	<u>Transfer to Level 2</u>	<u>Transfer from Level 2</u>	<u>Balance as of August 31, 2014</u>
Level 3 investments:							
Multistrategy absolute return	\$ 17,734,151	8,000,000	—	2,225,664	—	2,703,202	30,663,017
Total	\$ 17,734,151	8,000,000	—	2,225,664	—	2,703,202	30,663,017
	<u>Balance as of August 31, 2012</u>	<u>Purchases</u>	<u>Sales</u>	<u>Net realized and unrealized gains</u>	<u>Transfer to Level 2</u>	<u>Transfer from Level 2</u>	<u>Balance as of August 31, 2013</u>
Level 3 investments:							
Multistrategy absolute return	\$ 16,229,373	—	—	1,504,778	—	—	17,734,151
Total	\$ 16,229,373	—	—	1,504,778	—	—	17,734,151

The components of total investment return are reflected below:

	<u>2014</u>	<u>2013</u>
Interest income and dividends net of fees	\$ 21,452	(261,901)
Realized and unrealized gains, net	18,267,686	15,126,223
Total return	\$ 18,289,138	14,864,322

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

**(5) Land, Buildings, and Equipment**

Land, buildings, and equipment at August 31, 2014 and 2013 are comprised of the following:

	<u>2014</u>	<u>2013</u>
Land	\$ 24,978,066	24,618,542
Buildings and improvements	255,377,192	247,893,670
Furnishings and equipment	79,009,368	76,340,104
Library collections	12,569,445	12,250,922
Museum and art collections	13,296,794	12,844,313
Construction in process	6,605,033	7,919,063
	<u>391,835,898</u>	<u>381,866,614</u>
Less accumulated depreciation	<u>175,714,571</u>	<u>161,551,027</u>
	<u>\$ 216,121,327</u>	<u>220,315,587</u>

Outstanding commitments for construction contracts amounted to approximately \$2,840,054 and \$2,154,555 at August 31, 2014 and 2013, respectively.

**(6) Long-Term Debt**

Long-term debt at August 31, 2014 and 2013 is as follows:

	<u>2014</u>	<u>2013</u>
IFA first mortgage notes:		
2000 Series issued April 1, 2000	\$ 17,100,000	17,100,000
2003 Series issued October 15, 2003	7,495,000	16,260,000
2004 Series issued September 7, 2004	2,095,000	2,555,000
2007 Series issued September 13, 2007	48,295,000	48,295,000
2011 Series issued May 25, 2011	8,700,000	10,185,000
2013 Series issued October 31, 2013	7,850,000	—
Land trust note issued April 30, 1993	500,000	500,000
Capital lease obligation	374,265	492,041
	<u>92,409,265</u>	<u>95,387,041</u>
2007 Series discount	(457,858)	(475,403)
2003 and 2004 Series reoffering premium	264,044	528,354
2011 Series premium	176,803	285,108
	<u>\$ 92,392,254</u>	<u>95,725,100</u>

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

Maturities of long-term debt outstanding at August 31, 2014 are as follows:

	<u>FY2015</u>	<u>FY2016</u>	<u>FY2017</u>	<u>FY2018</u>	<u>FY2019</u>	<u>Thereafter</u>	<u>Total</u>
IFA notes:							
2000 Series	\$ —	—	—	—	—	17,100,000	17,100,000
2003 Series	—	—	—	—	—	7,495,000	7,495,000
2004 Series	485,000	510,000	535,000	565,000	—	—	2,095,000
2007 Series	—	—	—	—	25,000	48,270,000	48,295,000
2011 Series	1,560,000	1,620,000	1,710,000	1,795,000	405,000	1,610,000	8,700,000
2013 Series	1,270,000	1,290,000	1,310,000	1,330,000	1,345,000	1,305,000	7,850,000
Land trust note	—	—	—	—	—	500,000	500,000
Capital lease	145,793	140,565	29,925	31,113	26,869	—	374,265
	<u>\$ 3,460,793</u>	<u>3,560,565</u>	<u>3,584,925</u>	<u>3,721,113</u>	<u>1,801,869</u>	<u>76,280,000</u>	<u>92,409,265</u>

All first mortgage notes were issued by Illinois Finance Authority (IFA) to finance the costs of the acquisition, construction, renovation, and equipping of educational or student housing facilities and are secured by such facilities. Interest rates, except for the 2000 Series, are fixed rates ranging from 1.38% to 5.250%. Interest payments are due semiannually except for the Series 2000 mortgage notes on which interest is due monthly. Debt service reserve funds and other accounts are required by the 2003, 2004, 2007, 2011, and 2013 bond indentures. These funds are maintained in trust by U.S. Bank and are invested in government securities. Income earnings from these funds are applied to interest payments.

In October 2013, the College issued \$7,850,000 of revenue bonds. The proceeds were used to refund a portion of the outstanding Columbia College Chicago, Series 2003 Illinois Educational Facilities Authority Revenue Bonds; fund debt service reserve as established by the bond's trust indenture; and to pay certain costs of the issuance of the bonds. The bonds are fixed rate instruments with an interest rate of 1.38%, and maturing on December 1, 2020.

Included in long-term debt is \$17,100,000 of general obligation variable rate demand bonds, maturing on June 30, 2030. The bonds are marketed weekly by a remarketing agent, and the interest rate is reset each week based on current market conditions. The interest rates for the weeks ending August 31, 2014 and 2013 were 0.05% and 0.04%, respectively. In the event that the agent is unable to remarket the bonds, the bonds become a demand note under an irrevocable letter of credit issued by BMO Harris Bank. This is to provide the necessary credit enhancement and liquidity that make the Series 2000 Bonds marketable at a reasonable interest cost. The amount available under this reimbursement agreement is \$17,263,973 at August 31, 2014 and 2013 and carries an interest rate equal to the prime rate (3.25% at August 31, 2014 and 3.25% at August 31, 2013) in effect at the time of use. The reimbursement agreement and letter of credit are for a three-year term and are renewed annually. The reimbursement agreement and letter of credit are payable in quarterly installments over the remaining life of the agreement commencing on the first quarterly date within 60 days after the letter of credit is used. As of August 31, 2014 and 2013, no amounts have been drawn on the letter of credit. The letter of credit is valid through April 1, 2016. Should the irrevocable letter of credit not be renewed, an alternative credit facility must be obtained, or the bonds require immediate repayment.

The irrevocable letter of credit is subject to certain financial covenants, the most restrictive of which include net asset ratio restrictions, cash and investment restrictions, and a debt service limitation. Management believes that these debt covenants were met as of August 31, 2014 and 2013.



**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

The land trust note is secured by a certain Security Agreement and Collateral Assignment of Beneficial Interest in a land trust holding title to property located at 731 S Plymouth Court. The net book value of the property is approximately \$4.5 million and \$4.6 million at August 31, 2014 and 2013, respectively. The note is payable in full on April 30, 2029. Interest on the note is 5% payable annually.

***Capital Leases***

The College has certain lease agreements for copy machines and high-definition television equipment, which are considered capital leases. Future minimum lease payments as of August 31, 2014 are as follows:

	<b><u>Annual lease payment</u></b>
Year:	
2015	156,026
2016	146,234
2017	32,822
2018	32,822
2019	<u>27,352</u>
Total	395,256
Less imputed interest	<u>(20,991)</u>
Present value of lease	<u><u>\$ 374,265</u></u>

**(7) Employee Benefit Plans**

***(a) Columbia College Pension Plan***

The College has a defined benefit pension plan, the Columbia College Pension Plan, covering all eligible employees. The College has received a determination letter from the IRS, indicating that the plan is exempt from tax under the applicable provisions of the Internal Revenue Code.

On May 7, 2003, all eligible employees were given notice, as required by Section 204(h) of the Employee Retirement Income Security Act of 1974, that the plan was amended to end all benefit accruals effective June 23, 2003, prior to the accumulation of an additional benefit accrual earned for the 2003 calendar year. Therefore, the pension plan was effectively frozen at the amounts determined as of December 31, 2002.

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

The following table sets forth the Columbia College Pension Plan's funded status and amounts recognized in the College's financial statements at August 31, 2014 and 2013, as determined at the measurement dates of August 31, 2014 and 2013:

	<u>2014</u>	<u>2013</u>
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 57,724,424	65,320,656
Interest cost	2,762,417	2,460,059
Actuarial loss (gain)	6,588,257	(8,261,723)
Benefits paid	<u>(5,432,606)</u>	<u>(1,794,568)</u>
Benefit obligation at end of year	<u>61,642,492</u>	<u>57,724,424</u>
Change in fair value of plan assets:		
Fair value of plan assets at beginning of year	41,650,717	42,353,762
Actual gain (loss) on plan assets	3,115,136	(908,477)
Employer contributions	19,300,000	2,000,000
Benefits paid	<u>(5,432,606)</u>	<u>(1,794,568)</u>
Fair value of plan assets at end of year	<u>58,633,247</u>	<u>41,650,717</u>
Funded status recognized on the balance sheets	\$ <u><u>(3,009,245)</u></u>	<u><u>(16,073,707)</u></u>

The accumulated benefit obligation for the plan was \$61,642,492 and \$57,724,424 at August 31, 2014 and 2013, respectively.

Net periodic pension cost for the plan for the fiscal years ended August 31, 2014 and 2013 included the following components, which are reported in employee benefits expenses with the exception of impact of plan settlements:

	<u>2014</u>	<u>2013</u>
Interest cost on projected benefit obligation	\$ 2,762,417	2,460,059
Expected return on plan assets	(2,120,807)	(840,850)
Net amortization and deferral	2,376,856	3,189,819
Impact of plan settlements	<u>2,387,083</u>	<u>—</u>
Net periodic pension cost	\$ <u><u>5,405,549</u></u>	<u><u>4,809,028</u></u>

Discount rates of 4.07% and 4.86% were used in determining the actuarial present value of the projected benefit obligations for fiscal years 2014 and 2013, respectively. The expected long-term rate of return on assets was 5% and 2% for fiscal years 2014 and 2013, respectively and is based on analysis of actual and projected rates of return. Because the plan is frozen and new benefits are not accruing, the projected salary increase to normal retirement age for all employees for fiscal years 2014 and 2013 was 0%.

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

Weighted average asset allocation by asset category is as follows:

	<u>2014</u>	<u>2013</u>
Fixed income	—%	100%
Equities	60	—
Bonds	40	—

In fiscal year 2014, the College revised the investment strategy for the pension fund investments. The revised strategy redefined the asset allocation to include a blend of equities and bonds. The new asset allocation permits an allocation up to 60% for equities, and permits an allocation up to 40% for bonds. During fiscal year 2014, a new investment manager was selected and the assets were invested according to the new policy. The plan's investments are all Level 1 investments and are stated at fair value as of the fiscal year-end. The fair value of the investments is based upon quoted market prices.

The College does not expect to make a contribution to the plan during fiscal year 2015.

The following benefit payments, which reflect expected future service, are expected to be paid for each of the fiscal years ending August 31:

<u>Fiscal year(s)</u>	<u>Amount</u>
2015	\$ 4,797,023
2016	3,947,332
2017	3,187,842
2018	4,453,055
2019	3,372,682
2020–2025	17,950,945

**(b) *Columbia College Employees' Retirement Trust***

Effective January 1, 2003, the College instituted a new defined contribution plan, the Columbia College Chicago Employees' Retirement Plan (the Plan). The Columbia College Chicago Employees' Retirement Trust has been established to implement the Plan.

The amount contributed annually by the College to the trust will be distributed to eligible employees based on years of service and age. No participant contributions are necessary to receive the employer contributions. The College made contributions to participant accounts of \$5,167,652 and \$5,056,974 during fiscal years 2014 and 2013, respectively, which are reported in employee benefits expenses.

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

**(8) Commitments and Contingencies**

**(a) Commitments**

The College is committed under various noncancelable operating ground leases on the properties at 600 and 624 South Michigan Avenue, and for certain auxiliary building space leases at other locations. Minimum lease payments payable in future years are as follows:

2015	\$	23,020,635
2016		6,288,779
2017		6,428,522
2018		237,315
2019		125,000
Thereafter		<u>4,091,667</u>
	\$	<u><u>40,191,918</u></u>

Property and equipment rental expense was approximately \$21,857,566 and \$20,217,596 for fiscal years 2014 and 2013, respectively.

At August 31, 2014, future minimum rental income for space leased to others is as follows:

2015	\$	363,831
2016		268,024
2017		161,504
2018		130,750
2019		<u>130,750</u>
	\$	<u><u>1,054,859</u></u>

**(b) University Center of Chicago**

On May 30, 2002, the College entered into a multi-school agreement for student housing with two other Chicago institutions of higher education to build the nation's largest joint student residence, known as University Center of Chicago (UCC). The facility, opened in August 2004, houses approximately 1,700 students and live-in staff near the College's downtown campus. The schools formed a not-for-profit corporation called Education Advancement Fund, Inc. (EAF) to develop, operate, and own UCC. The College is a 40.625% member of EAF. The College will pay EAF approximately \$10.9 million (including approximately \$3.2 million for the College's share of the residential life and meal plan expenses) toward its maximum rental liability in connection with its lease of 806 beds in fiscal year 2014. This lease obligation of \$9.6 million is reflected in the aforementioned future minimum lease payments. Subsequent to fiscal year 2014, the College has the option, but not the obligation, to continue to enter into a Dormitory Usage Commitment for beds on a year-to-year basis. Such a commitment will result in a one-year unconditional obligation to pay the room rate for each of the beds and the cost of a residential life program in proportion to the commitment.

## COLUMBIA COLLEGE CHICAGO

### Notes to Financial Statements

August 31, 2014 and 2013

The management of the UCC operations is provided by a real estate management firm. A member of the College's Board of Trustees was the chairman and chief executive officer of that firm prior to it being acquired on July 16, 2014.

As noted above, EAF is a 501(c)(3) corporation and it is not controlled by the College. And accordingly, EAF's financial statements are not combined with the College's financial statements. In its last available financial statements dated July 31, 2014, EAF reported unaudited assets of \$138,370,146; liabilities of \$139,648,209, which included bonds payable net of discounts of \$131,266,953; and a net deficit of \$1,278,063. EAF reported operating revenue of \$30,104,342 and expenses of \$24,782,883 for the year ended July 31, 2014.

(c) **Contingencies**

The College is a defendant in various litigation matters arising in the normal course of business. In the opinion of management, the ultimate resolution of all such litigation matters will not have a material effect on the financial position or activities of the College.

(9) **Restrictions and Limitations on Net Asset Balances**

Temporarily restricted net assets at August 31, 2014 and 2013 are comprised of the following:

	<u>2014</u>	<u>2013</u>
Gifts and other unexpended resources available for:		
Academic programs	\$ 935,819	2,607,890
Scholarships and fellowships	6,476,193	5,560,313
Community programs	1,653,169	1,111,078
Facility	1,361,553	1,268,822
Total temporarily restricted net assets	<u>\$ 10,426,734</u>	<u>10,548,103</u>

Permanently restricted net assets consist of endowment funds at August 31, 2014 and 2013. The income earned on the investment of permanently restricted net assets is generally available for use in providing scholarships and supporting the College's educational programs.

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

**(10) Expenses by Functional Classifications**

The following is a summary of total expenses classified by function for fiscal years 2014 and 2013:

	<u>2014</u>	<u>2013</u>
Program:		
Instruction	\$ 121,358,033	124,364,915
Research	1,592,041	1,805,891
Public service	8,018,957	6,525,966
Library and other academic support	21,316,056	21,838,957
Student services	28,725,070	27,913,012
Auxiliary enterprises	<u>28,234,874</u>	<u>27,257,450</u>
Total program services	<u>209,245,031</u>	<u>209,706,191</u>
Support:		
Management and general	7,322,912	7,334,003
Fundraising	<u>3,524,689</u>	<u>5,006,309</u>
Total support services	<u>10,847,601</u>	<u>12,340,312</u>
Total expenses	\$ <u><u>220,092,632</u></u>	\$ <u><u>222,046,503</u></u>

**(11) Net Asset Classification of Funds and Enhanced Disclosures for Endowment**

The College's endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

**(a) Interpretation of Relevant Law**

The Board of Trustees of the College has interpreted the State of Illinois Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the College classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the College in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purposes of the College and the donor-restricted endowment fund
3. General economic conditions
4. The possible effect of inflation and deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of the College
7. The investment policies of the College

The total long-term investments reported on the balance sheets include true endowments, funds functioning as endowment, and expendable gifts. Endowment net assets exclude the expendable gifts included in the long-term investments.

Endowment net assets consist of the following at August 31, 2014:

	<b>Unrestricted</b>	<b>Temporarily restricted</b>	<b>Permanently restricted</b>	<b>Total</b>
Donor-restricted endowment funds	\$ —	2,345,872	4,480,699	6,826,571
Board-designated endowment funds	135,205,479	—	—	135,205,479
Total endowment net assets	\$ 135,205,479	2,345,872	4,480,699	142,032,050

**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

Endowment net assets consist of the following at August 31, 2013:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Donor-restricted endowment funds	\$ (65,213)	1,476,583	4,258,161	5,669,531
Board-designated endowment funds	<u>117,901,617</u>	<u>—</u>	<u>—</u>	<u>117,901,617</u>
Total endowment net assets	\$ <u>117,836,404</u>	<u>1,476,583</u>	<u>4,258,161</u>	<u>123,571,148</u>

Changes in endowment net assets for the year ended August 31, 2014 are as follows:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Endowment net assets, August 31, 2013	\$ 117,836,404	1,476,583	4,258,161	123,571,148
Investment return:				
Investment income	1,924,526	—	—	1,924,526
Net appreciation (realized and unrealized)	<u>15,444,549</u>	<u>920,064</u>	<u>—</u>	<u>16,364,613</u>
Total investment return	17,369,075	920,064	—	18,289,139
Contributions	—	—	—	—
Transfers to create board-designated funds	—	—	222,538	222,538
Appropriations of endowment assets for expenditure	<u>—</u>	<u>(50,775)</u>	<u>—</u>	<u>(50,775)</u>
Endowment net assets, August 31, 2014	\$ <u>135,205,479</u>	<u>2,345,872</u>	<u>4,480,699</u>	<u>142,032,050</u>



**COLUMBIA COLLEGE CHICAGO**

Notes to Financial Statements

August 31, 2014 and 2013

Changes in endowment net assets for the year ended August 31, 2013 are as follows:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Endowment net assets, August 31, 2012	\$ 103,489,490	988,448	4,201,923	108,679,861
Investment return:				
Investment income	1,616,686	—	—	1,616,686
Net appreciation (realized and unrealized)	<u>12,730,228</u>	<u>517,408</u>	<u>—</u>	<u>13,247,636</u>
Total investment return	14,346,914	517,408	—	14,864,322
Contributions	—	—	—	—
Transfers to create board- designated funds	—	—	56,238	56,238
Appropriations of endowment assets for expenditure	<u>—</u>	<u>(29,273)</u>	<u>—</u>	<u>(29,273)</u>
Endowment net assets, August 31, 2013	\$ <u><u>117,836,404</u></u>	<u><u>1,476,583</u></u>	<u><u>4,258,161</u></u>	<u><u>123,571,148</u></u>

**(b) Funds with Deficiencies**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the UPMIFA requires the College to retain as a fund of perpetual duration. Deficiencies of this nature that are reported in unrestricted net assets were \$0.00 as of August 31, 2014 and \$65,213 as of August 31, 2013. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after the investment of new restricted contributions. Subsequent gains that restore the fair value of the assets to the required level will be classified as an increase in unrestricted net assets.

**(c) Return Objective and Risk Parameters**

The College has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment. Endowment assets include those assets of donor-restricted funds that the College must hold in perpetuity or for a donor-specified period as well as board-designated funds. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce results that exceed the annual Consumer Price Index (CPI) by 5%, while assuming a risk level that is consistent with the risk associated with the above benchmark. Based on the investment policy, the College expects its endowment funds, over its stated investment horizon of 10 years, to provide an average annual real rate of return of approximately 5% plus the CPI. Actual returns in any given year may vary from this amount.

## COLUMBIA COLLEGE CHICAGO

### Notes to Financial Statements

August 31, 2014 and 2013

**(d) *Strategies Employed for Achieving Objectives***

To satisfy its long-term rate-of-return objectives, the College relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The College targets a diversified asset allocation that places emphasis on investments in global equities, absolute return strategies, and bonds.

**(e) *Spending Policy and How the Investment Objectives Relate to Spending Policy***

The purpose of endowment funds is to facilitate donor's desires to make substantial long-term gifts to the College and to develop a new and significant source of revenue to the College. In doing so, the endowment is designed to provide a secure, long-term source of funds to: (a) fund special programs; (b) ensure long-term growth, and (c) support the administrative expenses of the College as deemed appropriate.

To achieve these goals, the College has a policy of appropriating for distribution each year up to 5% of its endowment funds' average fair value using the three years prior to the budget year. Under the policy adopted by the College, interest, dividends, and appreciation on investments held in the investment pool are made available for spending. The Board of Trustees set the endowment distribution at \$50,775 for fiscal year 2014 and \$29,273 for fiscal year 2013.

**(12) *Subsequent Event***

In connection with the preparation of the financial statements and in accordance with FASB ASC Topic 855 – *Subsequent Events*, management evaluated subsequent events after the balance sheet date of August 31, 2014 through December 9, 2014, which was the date the financial statements were available to be issued.